# Environmental Studies Lab: Expansion

East coast, USA

Codi Shine Tech Report 2 Dr. Anumba 10/16/2013

#### Executive Summary

The technical report 2 was a cost and schedule analysis. The report consists of a detailed project schedule, a detailed structural systems estimate, an assemblies MEP estimate, site layout plans, a general conditions estimate, constructability challenges, and a BIM execution plan for The Environmental Studies Lab: Expansion.

The detailed project schedule was developed using Primavera. The construction began on October 31, 2011 and ended February 22, 2012. This schedule is organized by trade: earthwork, concrete, structural steel, miscellaneous metals, HVAC, electrical, fire suppression, plumbing, curtain wall, and specialty trades.

The detailed structural estimate was performed by taking a modular of several areas of the building depending on how similar each area was. Items such as slab on grade, slab on metal decking, column members, beams, and concrete were taken off. The total for this system was \$2.1 million which is about \$1.4 million short of the contract value.

When performing an MEP assemblies estimate, R.S. Means does not account for specific systems in the building. Several different packages were accounted for when executing the mechanical, electrical and plumbing takeoffs. The total for the MEP assemblies estimate was \$3.9 million while the contract value is \$11.6 million. This is a \$7.7 million difference.

There are three critical phase of construction for The Environmental Studies Lab: Expansion, excavation, superstructure and finishes. Each are demonstrate a possible layout of construction at those particular phases.

The general conditions estimate included supervision and other project expenses. The other project expenses consisted of items such as safety equipment, office equipment, and temporary services. This total came to \$3.9 million.

There were 3 major constructability challenges considered for this report. The confusion over the exterior skin delayed the schedule. The lack of coordination of MEP overhead rough-in delayed the schedule and also added cost to the project. The last challenge dealt with the cistern foundation and entry porch. All constructability challenges were resolved.

Building Information Modeling (BIM) was not used much on this project. In this report, there is an execution plan to implement BIM as well as a process map.

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# **Project Schedule**

The overall duration for this project is 22 months from Notice to Proceed to Turnover. However, the project was extended due to constructability issues (which is not accounted for in this schedule). Notice to Proceed was June 1, 2011 and Turnover on the Environmental Studies Lab was April 22, 2013. The critical path for this building occurs during excavation, steel erection, most MEP overhead rough-ins, and ceiling close-ins.

For easier, more manageable construction, the construction was phased into sequences that broke up the building into two sections: S2 and S3. S2 is the east side of the building (green) while S3 was the west side (purple), as shown in **Figure 1**. The basement was only in S3 while the penthouse was mainly in

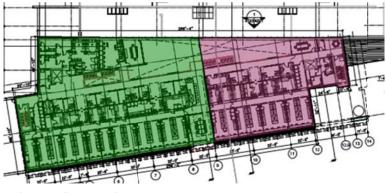


Figure 1 Sequencing

S2, but entered a little bit into S3. The construction on the inside went from west to east while some of the outside construction went east to west. This may have been because certain subcontractors could finish an area without needing to wait on another subcontractor to finish first.

#### See Appendix A for sequencing and project schedule

## Earthwork

The earthwork on this schedule includes all excavation for the basement/foundation footings as well as for the weir walls, which plays a big factor in the wetlands. Excavation for the footings started in November 2011 while the excavation for the landscaping did not start until seven months later.

# Concrete

Immediately after the footings were dug, Hensel Phelps (the general contractor) started forming, reinforcing, and pouring the footings (FRP) for the basement. The retaining wall and slab on grade (SOG) came shortly after. The basement level only has a SOG for S3, while the first floor foundation occurs in S2. After the foundation in the basement is poured, the FRP of the slab on metal decking (SOMD) is completed for S3 on level 1. The building continues to be poured in the order of S3 and then S2. A couple months after placement is done in the building, the site work begins. This is so Hensel Phelps can use their craft efficiently and effectively.

## **Structural Steel**

Structural steel includes the erecting of columns and beams as well as installing decking and details. Since the basement was slab on grade, there was only the erecting of columns and beams in S3. This was followed by the installation of the metal decking and detailing of S3 for level 1. Then the erecting of columns and beams in S2 on level 1 was next since there was just SOG on level 1 S2 followed by the erecting of columns and beams on S3. On level 2, erecting the columns for S3 and installing the decking and detailing occurred at the same time. This is to speed up the installation process so the building can be enclosed as soon as possible. The topping out occurred on April 13, 2012 when the columns and beams were erected in S2.

## **Miscellaneous Metals**

Before topping out occurs, the subcontractors started working on the building enclosures. In the basement, the metal framing and metal panels started and were finished about a month apart. The metal framing for the building was started and finished before the panels were even started on all the floors except the penthouse. The sequencing for this installation was also different than the concrete and structural steel. For level 1 and level 2 the order went as follows: install metal framing S3, install metal framing S2, install metal panels S2, and install metal panels S3. This order could have been to avoid work delay from subcontractors waiting on others to finish.

## **HVAC**

The first activity that occurs on site is the excavation and drilling for the geothermal wells. This occurs on October 31, 2011 until January 11, 2012. The three vaults are immediately installed. After this, the excavation and the installation of the supply and return piping for the 250 geothermal wells occurred and took 70 days to complete. While the site work was happening, there were twelve water to water heat pumps being installed in the centralized utility plant (CUP). Most of the HVAC work in the basement happens in the CUP, including the installation of air handling unit four. Level 1 and level 2 were sequenced such that once one section was done the next section was started in both directions. For example, the installation of the ductwork on level 1 S3 started July 10, 2012 and ended August 6, 2012. On August 7, 2012 the installation for the ductwork in S2 began; and on August 2, 2012 the installation of ductwork on level 2 in S3 began. In the penthouse, air handling units 1A, 1B, 2A, and 2B were installed at the beginning of May.

## **Electrical**

One of the new key electrical features to The Environmental Studies Lab was a new transformer that was installed in July 2012. There was electrical conduit that had to be installed in the basement slab. This had to be coordinated so the electrical contractor could rough-in the conduit before the slab was poured. This was also the case for the foundation slab in level 1. On each floor there were automated transfer switches that

needed to be installed, set, and piped. The in wall (IW) rough-in branch electric was sequenced so that S3 was completed and immediately continued to S2. However, in the penthouse, S2 was completed on October 15, 2012 but S3 wasn't started until November 8, 2012.

# **Fire Protection**

All steel beams had spray fire proofing that was coated on shortly after the beams were erected. The overhead (OH) rough-in for the fire protection started in the basement on April 7, 2012. In S3, it took twelve days while in S2, it only took 8.

# Plumbing

On each floor, in each section, there was installation of storm, industrial waste, domestic water supply for hot and cold (H/C), and industrial water supply for H/C piping. All of S3 for each type of pipe was completed before S2 was completed. However, the different types of pipes were started at the same time. An example would be, the IW rough-in for the industrial pipe, domestic water supply H/C pipe, and Industrial water supply H/C pipe for level 1 S3 was started on June 21, 2012. After all three pipes were completed in S3, IW rough-in would be started for the same pipes in S2. This was the same for level 2 and the penthouse.

# **Curtain wall**

The curtain wall system took a total of 63 continuous days to complete. On level 1 and level 2, installation started in S2 and went to S3. However, in the penthouse it started at S3 and finished in S2 on August 13, 2012.

# Specialist Trades/Services

To help with storm-water runoff, a cistern was installed. The installation for the vault occurred when the excavation for the geothermal wells was happening so they could tie into each other. Installation of the cistern itself did not happen till months later. The fiber cement siding on the outside of the building was started shortly after the metal panels were started. The contractor that installed the fiber cement siding was directly behind the contractor who installed the metal panels. This means that the metal panels contractor could not be delayed because it would hold up the other contractor. The roof membrane for the building took twenty days to install and was finished June 13, 2012. In the basement, level 1, level 2, and the penthouse, the dry wall was hung before the walls were painted, which was followed by the finishes of the floors. The final walls in the penthouse were finished being painted on February 22, 2012, just two months before the turnover of the building.

## **Estimates**

The cost of construction for The Environmental Studies Lab: Expansion is roughly \$39,000,000 with the total project cost being \$42,000,000. The detailed structural system estimate and the mechanical, electrical, and plumbing (MEP) assemblies estimate is generated by using R.S. Means.

#### See Appendix B for estimate break down.

#### **Structural Systems Estimate**

The main components of the structural systems estimate were: concrete, reinforcing, steel members, and metal decking. It was compiled by taking a modular of the building and generating a multiplier for that component. The multiplier is found by taking the area of the floor/similar section and dividing it by the modular chosen. However, it was necessary to take several different modulars in order get all the different materials accounted for.

The basement foundation, **Figure 2**, had a different modular than the first floor foundation, **Figure 3**, (S2). This was mainly because the slab type was different. Since it was two big areas that had the different types of slab on grade, combining would not make for an accurate estimate. Other than that, everything else was similar. The difference in the slab was the basement had a 6" slab at 3500

psi with a W2.0xW2.0 welded wire fabric (WWF), while the first floor foundation had a 4" slab with WWF of W1.4xW1.4. From the R.S. Means, the rebar for columns, footings, and walls were grouped together by type and size: #3-#7 and #8-#18. The modular for the basement foundation had an interior wall that was CMU masonry with a concrete footer. However, the masonry was not included in this estimate. Both foundation systems had similar columns that were assumed to be close to W10x45 per R.S.

Means. Each section of the columns was assumed to be 15' in length unless otherwise specified in the column schedule. All of the

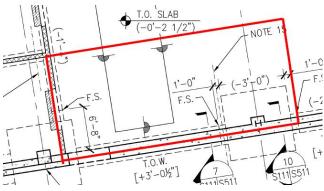


Figure 2 Basement Foundation

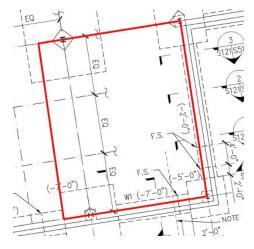


Figure 3 First Floor Foundation

quantities calculated were rounded up to include waste and any error in takeoffs on the drawings. The multiplier for the basement foundation was 20.2, which made the total basement foundation to be \$395,948. The first floor foundation multiplier was calculated to be 19.0, which gave a total of \$648,519.

The next part of the building that was grouped together is first floor (S3) and the whole second floor **Figure 4**. There was a lot less to this section because the floor is now slab on metal decking. The concrete for the slab on metal decking was 6" thick with WWF of W1.4xW1.4. The floor decking was found to be 3" 18 gage per the drawings. The modular for this area had similar beams throughout the floor: W24x68 and W24x76. When calculating the multiplier for this area it came to be 46.2. This brings a total of \$548,719 for this part of the building.

The rest of the building, **Figure 5**, the roof, did not have any concrete. It had roof decking, which was found to be 1.5" deep 18 gage per the drawing notes. The typical modular for the roof included W16x26, W24x55, and W24x76 beams. The total for this modular came to be \$536,200 using a multiplier of 36.4.

After totaling each modular, the outcome of the structural systems estimate came to be \$2,129,386. This was about \$1.4 million short of what the contract value of the structural system was contracted for. The contract value for the structural system includes two different rebar

subcontractors. One contractor supplied the rebar, and the other supplied and installed the rebar. There was also another contractor that did all the steel in the building that was included in this contract value. The concrete was self-performed by the general contractor; these contract values included material, pump truck, and labor. Since the contract value is what is being compared to the estimate, it could include other costs that are in that subcontractor's scope of work rather than just the structural cost. The costs also differ because the estimate was taken from modulars rather than a takeoff of the entire building.

## **MEP Assemblies Estimate**

The MEP assemblies estimate is a rough estimate of the building systems. It gives a general idea of the cost of the systems unlike a detailed unit estimate. The cost for this

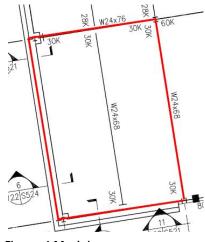


Figure 4 Modular

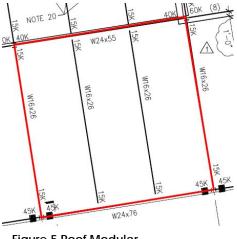


Figure 5 Roof Modular

estimate was put together using R.S. Means. which was not tailored to The Environmental Studies Lab: Expansion.

The electrical assembly was broken down into lighting fixtures, receptacles, switchgear, panelboards, feeders, and a generator. When finding both the lighting fixtures and receptacles, a typical bay was used to determine the correct assembly. R.S. Means gave the option for a number of items per square feet, which is what was used for this estimate. There are two switchgears in the building: the main switchgear and the emergency switchgear. The assemblies for the switchgear included the installation, panels and circuit breakers for the sizes found in the schedule. There were 55 panel boards in the building that include four wires with conductor and conduit per the drawings and the assembly. The whole building hooks into one generator that runs at 750 kW that was included in the electrical assemblies. The total for this assembly came to \$1,822,009. The contract value for the actual electrical system is \$2.8 million.

The assembly estimate for the mechanical system was difficult because the system is very intricate. In The Environmental Studies Lab: Expansion, there are twelve water-to-water heat pumps and 29 water source heat pump air conditioning units. In R.S. Means, there wasn't distinction between the two so they were lumped together for this estimate. There is one boiler in the whole building that was found in the assemblies estimate. The air handling units were lumped into an assembly that included self-contained, water cooled air conditioner unit and ductwork. This was based on the square footage of the area in which the air handlers are located, the roof. The fin tube radiation was a big cost because there were only two of them serving the whole building. The total for the mechanical cost was \$1,809,135.

The plumbing assemblies estimate was based a lot on items rather than square footage or length. This estimate accounted for toilets, showers, drinking fountains, sinks, and special lab sinks. There is two sinks in each of the big labs and at least one sink in the support labs. There were also four electric water heaters accounted for in this estimate. A rough takeoff was performed on the domestic water pipe and industrial water pipe. These were assumed to be the same type of PVC pressure pipe at ½" diameter. The plumbing total was estimated to be \$260,183.

The total of all three systems was calculated to be \$3,891,326. This is very low compared to the contract values for the MEP contractors. Since the mechanical contractor is the same as the plumbing contractor, the contract value is one number, \$8.8 million. When combining the mechanical estimate and the plumbing estimate, the total comes to \$2,069,317. This is a \$6,730,083 difference, **Table 1**.

	Assemblies	Contract
Electrical	\$1,822,009	\$2,800,000
Mechanical	\$1,809,135	¢9,900,000
Plumbing	\$260,183	\$8,800,000
Total	\$3,891,327	\$11,600,000

Table 1 Assemblies Estimate

The reason that all of these numbers are so far off is because R.S. Means does not account for every specific item. Also included in the mechanical contract were 250 geothermal wells that R.S. Means assembly does not account for. It also does not consider individual ductwork, piping and fitting in the building, which can be very costly. Not having those in an estimate can really bring the price down.

## Site Layout

Excavation was the first critical phase of construction for The Environmental Studies Lab: Expansion. The excavation of both the expansion and the geothermal wells occurred

The next critical phase of construction was the superstructure. There were two crawler

simultaneously. There were two excavators on site for this, one for the geothermal contractor and one for the general contractor, Figure 6. There was a haul road created between the two excavated areas that was used by the excavators. The excavation went from the west end of the site to the east end of the site. The laydown and connex area was close to the fence and construction entrance for easy access.

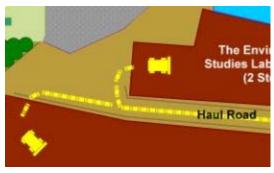


Figure 6 Excavation Site Plan

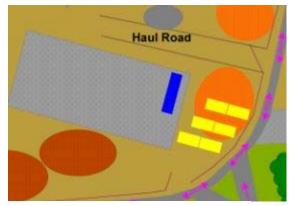
oading Haul Road

Figure 7 Superstructure Site Plan

cranes on site for this phase. One crane was for steel and the other was for concrete. The site only needed crawler cranes because it is only a two story building with a mechanical penthouse, Figure 7. Since concrete started this phase, there was a concrete washout area needed for the concrete trucks after a pour. The laydown area was extended and another entrance was added. This is because more subcontractors are starting to come on site in this phase and they need the space for their materials. There was also a loading dock added to the northwest end of the building. In order for the deliveries to get back there, they must go around the existing building. The soil from the excavation was moved to the edge of the site into

stockpiles. Since the site is accommodating wetlands, the general contractor made a pond for the water to runoff into which runs off into a bigger body of water. There is an area of sediment rocks next to the pond that the water runs over. This is to collect any extra unwanted particles in the pond.

The final critical phase for this project was the finishes phase. In this phase, more of the site work itself was being developed and work had shifted to mainly inside the building. A parking lot was added for the subcontractors since there was need for different subcontractors. The haul road was moved more south of the building because construction started on the site, Figure 8.



**Figure 8 Finishes Site Plan** 

There were concrete weir walls being poured on the site to assist with wetland runoff. Most of the construction traffic would enter through the southeast entry way, however when the entry porch was being poured, traffic had to be directed to the loading dock area. This lasted the day of the pour and then foot traffic went back to the front entry porch.

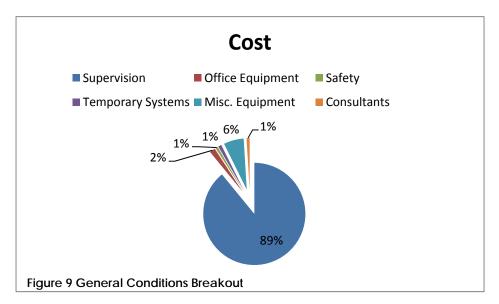
Throughout the project, the trailers and walkways did not have to be moved. There were times when there was construction done close to the pedestrian walkway. This problem was resolved by rerouting traffic for a few days or until that section was completed. Traffic flow is not heavy back in this area because it is strictly for the scientist and other unknown buildings that require clearance to gain access to.

#### See Appendix C for site layout plans

# **General Conditions**

The general conditions estimate includes all project and staffing costs. The staffing included in the general conditions estimate reflects the staffing plan presented in technical report 1. However, they were not all needed for the entire duration of the project, June 1, 2011 to April 22, 2013. The project engineer needs to be on the project the entire duration to handle financials. The project manager and project superintendent need to be there for some of procurement, the construction phase and into commissioning. Everybody else is at different durations depending on when they are needed on the project. The total for the supervision for this general condition came to \$2,733,625.

Other general conditions cost include office equipment, safety equipment, temporary systems, and miscellaneous equipment costs. The total cost for the office equipment was \$54,600. This cost included the copier and server, IT fee, miscellaneous office supplies, postage and stamping, field engineer equipment, telephones, the office trailer itself and the setup of it. The safety equipment included items such as hardhats, gloves, glasses, etc. Hensel Phelps gave out safety awards to their craft monthly. Other safety items included on the general conditions were hole protection during excavation and the maintenance to keep it up. It also included temporary handrails and barricades. Temporary systems that were accounted for in the general conditions consisted of fire protection, sanitary facilities, heating and electricity, and project fencing. Since Hensel Phelps self-performs concrete work, they included small concrete equipment and miscellaneous power equipment in the general conditions estimate. The other miscellaneous equipment included were the forklift and crane, and the fuel they use. There were two consultants that came in to assist with certain issues. A building envelop consultant, which is just a third party, came in and took a look at where there may be possible issues. They also hired an industrial hygienist to identify what hazards may come about that they should take preventative measures for. Figure 9 shows these cost broken out.



The overall cost for the general conditions with the staffing and project expenses came to \$3,287,751. Including a 1.5% cost for bonds and insurance, the total came to \$3,862,251.

See Appendix D for general conditions break down.

# **Constructability Challenges**

#### **Exterior Skin**

Around the building is a very intricate façade and structure. The façade consists of brick veneer, fiber cement siding, curtain wall system, and metal panels alternating up the side of the building. Behind everything except for the curtain wall system, lays the same detailed structure. This system consists of 4" insulated metal panels, 6" cold form metal framing and then metal studs. The 6" cold form metal framing is sitting between steel tubing. The issue with the drawings was that the air vapor barrier (AVB) did not provide a true AVB. There were multiple request for information (RFI) written concerning this issue. The first RFI concerned where the AVB should be placed. It was decided that it should be located on the inside face of the 4" insulated panel and continue over the steel tube. After that issue was resolved, the architect, the general contractor, and the subcontractors that are involved met to coordinate the proper method of developing the AVB. **Figure 10** shows an example of what the meeting came up with and **Figure 11** shows the response to the RFI of what should be happening. It was decided that there was going to be a blue skin, which is a water proof membrane, to act as an AVB.

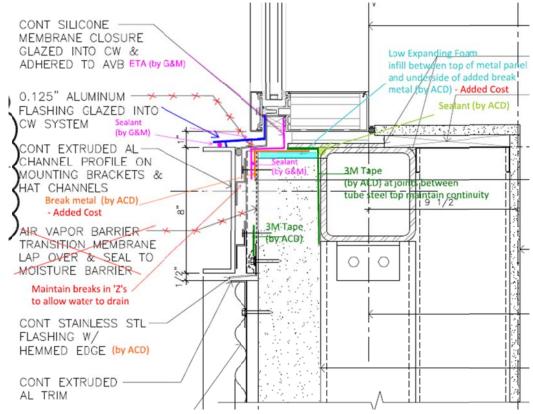


Figure 10 AVB Proposed Solution

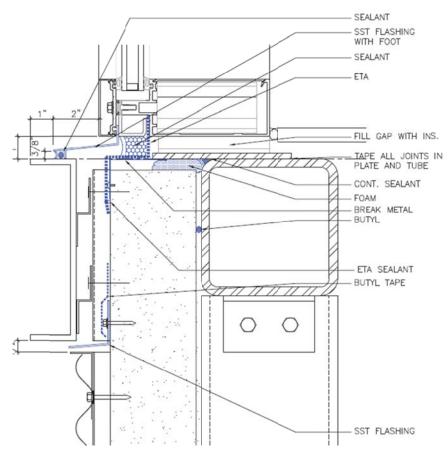


Figure 11 AVB Solution

#### **Coordination MEP Overhead Rough-In**

The coordination for the MEP overhead rough-in was difficult for each system. Everything clashed with the ductwork. The electrical drawings did not show how to run the conduit in certain areas which ended up interfering with the duct locations. The biggest issue with the overhead rough-in was the sprinklers and the duct clashing. Unfortunately this problem was not caught before both systems were installed and it had to be fixed out in the field. It was decided that the sprinkler pipe had to be moved since there was more room to move that pipe rather than move large ductwork. This whole issue may have been avoided if the designers ran a clash detection. There was a meeting to look for clashes in the drawings but nothing was ever coordinated and tested for a clash.

#### **Cistern Foundation**

The cistern concrete foundation was installed on January 6, 2012. It is located on the entry porch way. According to drawing detail 4/S514, **Figure 12**, there are #4 dowels at a spacing of 24" o.c. that are supposed to tie into the entrance slab. However, due to

the constructability, this was not possible. The general contractor suggested drilling and epoxying the #4 dowels. This was approved but was strongly advised to follow the manufacturer's instructions when it came to the drilling and cleaning the holes. This is because all the dust has to be clear of the hole. It is typically not the best idea to drill and epoxy rebar into concrete because it does not bond as well. Rebar is supposed to be placed before the concrete so they can bond together and create a stronger foundation.

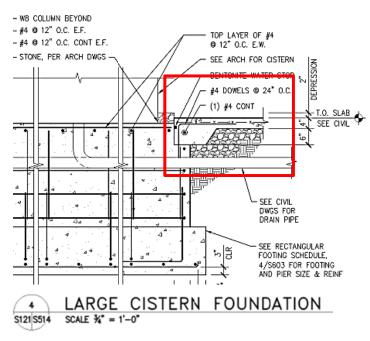


Figure 12 Cistern Foundation Detail

# BIM

The Environmental Studies Lab: Expansion did not use much Building Information Modeling (BIM). However, a 3D model was created and Navisworks was used. The Navisworks model was not used for clash detection though. **Table 2** shows where BIM could have been used.

X	PLAN	X	DESIGN	Х	CONSTRUCT	Х	OPERATE
	PROGRAMMING		DESIGN AUTHORING		SITE UTILIZATION PLANNING		BUILDING MAINTENANCE SCHEDULING
	SITE ANALYSIS	х	DESIGN REVIEWS	х	CONSTRUCTION SYSTEM DESIGN		BUILDING SYSTEM ANALYSIS
		х	3D COORDINATION	Х	3D COORDINATION		ASSET MANAGEMENT
			STRUCTURAL ANALYSIS		DIGITAL FABRICATION		SPACE MANAGEMENT / TRACKING
			LIGHTING ANALYSIS		3D CONTROL AND PLANNING		DISASTER PLANNING
			ENERGY ANALYSIS		RECORD MODELING		RECORD MODELING
			MECHANICAL ANALYSIS				
			OTHER ENG. ANALYSIS				
			SUSTAINABLITY (LEED) EVALUATION				
			CODE VALIDATION				
х	PHASE PLANNING (4D MODELING)	x	PHASE PLANNING (4D MODELING)	x	PHASE PLANNING (4D MODELING)		PHASE PLANNING (4D MODELING)
	COST ESTIMATION		COST ESTIMATION		COST ESTIMATION		COST ESTIMATION
х	EXISTING CONDITIONS MODELING		EXISTING CONDITIONS MODELING		EXISTING CONDITIONS MODELING		EXISTING CONDITIONS MODELING

Table 2 BIM Possibilities

#### See Appendix E for BIM process map

#### Phase Planning (4D Modeling):

A 4D model would be useful on The Environmental Studies Lab: Expansion for several reasons. It would make it easier to plan for the phase development and sequence. This would also point out sequencing and scheduling issues. A 4D model can be used to make for easier operations and constructability. Since this project ended up being

delayed, a 4D model may have been a preventive measure to help get the project done in time.

#### Design Reviews

In a design review, stakeholders review the 3D model and essentially get a preview and give their opinion of the building. Having different opinions creates alternatives which the owner may like better. It could also shorten the design process. A design would help with communication and coordination between all parties involved on the project which could reduce the amount of conflict on the project.

#### 3D Coordination

3D coordination was used on The Environmental Studies Lab: Expansion, but it may not have been used properly. Since clash detection would have greatly helped the project reduce coordination issues, 3D coordination would have helped. It increases productivity and reduces the construction cost and time.

## Existing Conditions Modeling

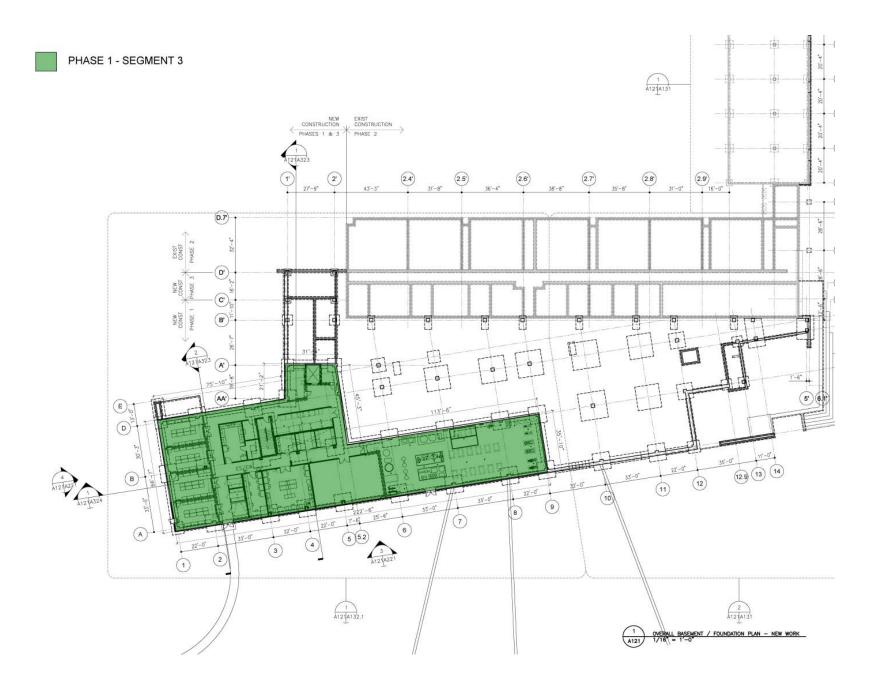
This is a where a model is developed by surveying techniques to show the existing conditions and facilities. This model can be used in the future if there needs to be more work on the site. It would also be valuable because it is a good source for "pre-disaster planning". Since there was a lot of layout for the site on this building, the existing conditions model would have been useful because it does provide detailed layout information.

## Construction Systems Design (Virtual Mockup)

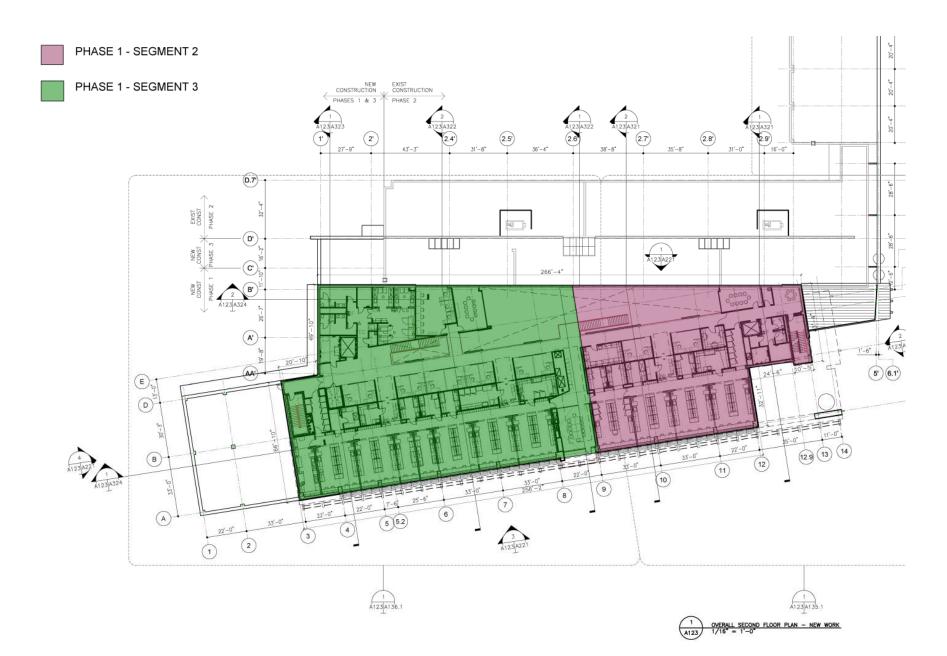
This process would have been very useful because of its application. It is used to analyze and design intricate systems. Since the exterior skin was so complex and difficult to coordinate, this would have saved a lot of time. Another very good aspect of the construction systems design is it increases safety attentiveness for the system.

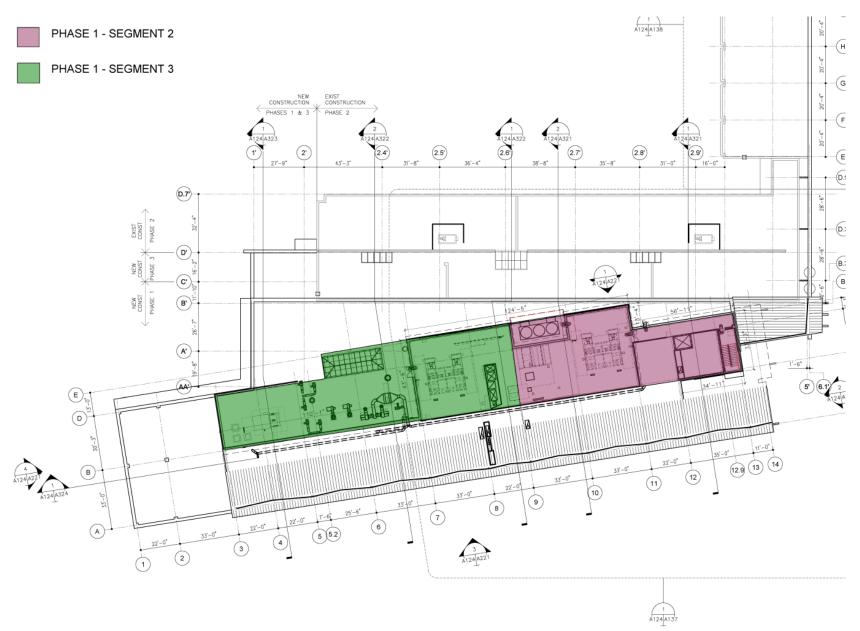
The most valuable system that could have been used on this project was the 3D coordination. It would have reduced time and money if a clash detection was used. The coordination issues would have been discovered and avoided with the MEP overhead rough-in.

Appendix A: Sequencing and Project Schedule









 1
 OVERALL PENTHOUSE PLAN - NEW WORK

 A124
 1/16" = 1'-0"

- 1 -	(* *) NI	1	da i	1 =		0.11				Classic	Schedule	Layout										
A	ctivity Name	Original Duration		Finish	2 Jun	:011 Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	2i Jun	012 Jul	Aug	Sep	Oct	
1	늘 Detailed Schedule	483	01-Jun-11	22-Apr-13			·3								- · •							
-	Notice to Proceed	0	01-Jun-11		Notice	to Procee	d. 01-Ju	n-11										Ì				
			03-Nov-11	01-Nov-12							1		1		1		1	1	1	1		<b>-</b> o
-	Excavate spot and continuous footings		03-Nov-11	09-Nov-11						Evo	 avate co	d and co	ontinuou	footings								
	Excavate spot and continuous rootings	-		22-Jun-12							avate sp			looungs			-	Excavate	for EO/s	ianaae w	الغر	
	Excavate weir wall and runnel #1		06-Aug-12	10-Aug-12											-+						eir wall an	od rur
	Excavate weir wall and runnel #2	-	12-Sep-12	-										1						1	xcavate v	1
	Excavate weir wall and runnel #3		05-Oct-12															1	1		Exc	10
	Excavate weir wall #4	-		01-Nov-12															1		1	Ó E
	Concrete		07-Nov-11	12-Nov-12										1			1					
		80	23-Jul-12	12-Nov-12												   						
	FRP EQ/Signage wall		23-Jul-12	03-Aug-12	1					-	-				-					: EQ/Signa	i de wall	
	FRP weir wall and runnel #1		21-Aug-12							l		ł				l					RP weir w	/all an
	FRP weir wall and runnel #2		17-Sep-12																	· · · ·		i.
	FRP weir wall and runnel #3			29-Oct-12						1								-			and the second	∎¦ Ff
	= FRP weir wall #4		02-Nov-12	-		- <u> </u>										1		<u>.</u>	+	j		
	Basement		07-Nov-11	Nercont Wypabachtonics Nercont				1		<b></b>	1	10-	-Jan-12	Basement	t.							
	FRP spot and continuous footing	10	07-Nov-11	18-Nov-11						E F	RP spot	5	1	1				1	1			
	FRP retaining wall	-	14-Nov-11	12-Dec-11					1		1	Pretainir	1		į.			Ì	1			
	FRP SOG S3	5	04-Jan-12	10-Jan-12				1				02	RSOG	si			1	-				
	Level 1		16-Feb-12		l		<u> </u>   	+							😽 03-A	r-12, Lev	el 1	 				
	FRP SOG S3	4	16-Feb-12	21-Feb-12										FRP SO	G S3							
	FRP SOG S2	5	12-Mar-12	16-Mar-12			   							🛛 🗖 F	R P SOG	\$2						
	FRP SOMD S3	5	21-Mar-12	27-Mar-12											FRP SC	MD S3						
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	Level 2	9	03-Apr-12	13-Apr-12			! ! !								13	Apr-12, L	evel 2					
	FRP SOMD S3	5	03-Apr-12	09-Apr-12											🗖 FRI	SOMD	\$3	-				
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	Penthouse	6	08-May-12	15-May-12												<b>T</b> 15	-May-12	Penthou	se			
	FRP SOMD S3	3	08-May-12	10-May-12												I FRF	SOMD	\$3				
	FRP SOMD S2	3	11-May-12	15-May-12			+									🔲 FF	P SOM	52   S2				
	F Structural Steel	44	22-Feb-12	23-Apr-12			   				1 1 1			-	+	23-Apr-1	, 2, Struct	ural Steel				
	Basement	4	22-Feb-12	27-Feb-12			   							<b>7</b> 27-Feb	-12, Base	ment		-	1			
	Erect columns and beams S3		22-Feb-12				1				1			Erect c			S3					ł
	Level 1		28-Feb-12				1 1 1				1 1 1			¥	23-Mar-	2, Level <sup>2</sup>	i					-
	Deck and detail S3	5	28-Feb-12	05-Mar-12		- <b>+</b>	±	+			-l			📮 Deck	and deta	il S3	L		-l			
	Erect columns and beams S2	5	14-Mar-12	20-Mar-12											Erect colu	mns and	beams S	2				
	Erect columns and beams S3	6	6 16-Mar-12	23-Mar-12			   				1 1 1				Erect co	umns and	beams	\$3				
	Level 2	16	14-Mar-12	04-Apr-12			1							-	🕂 04-A	or-12, Lev	el 2					-
	Deck and detail S3	5	14-Mar-12	20-Mar-12		-   	1				1				Deck and	detail S3	1					
	Erect columns and beams S3	6	21-Mar-12	28-Mar-12	[	- <u>+</u>	     						!		Erect c	ģlumns ar	d beams	s S3				
	Deck and detail S2	5	21-Mar-12	27-Mar-12			   				1				Deck a	id detail S	2	-	1			
	Erect columns and beams S2	5	29-Mar-12	04-Apr-12			   								📮 Erect	columns	and bea	ms S2				
	Penthouse	18	29-Mar-12	23-Apr-12		1	 			Í	1 1				· · · · ·	23-Apr-1	2, Penthe	juse				
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	Erect columns and beams S3	4	05-Apr-12	10-Apr-12											🔲 Ere	ct column	s and be	ams S3				

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#	Activity	/ Name	Original Start	Finish		011				Classic	Schedule	Layout						012				_
#	ACTIVITY	Name	Duration		Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	∠ Jun	Jul	Aug	Sep	Oct	r
47		Deck and detail S2	13 05-Apr-12	23-Apr-12		- Uui	, ag			1107	200	- our	1 05	IVIG		-			,g			-
48		Erect columns and beams S2	3 11-Apr-12	13-Apr-12	-										<b>0</b> E	rect colun	i.	i.				
49		Misc. Metals	70 04-Apr-12	12-Jul-12				1								1	1	12	-Ju⊦12, M	lisc. Metals	5	
50		Basement		22-May-12													¦ 22-Mav-1	: 12, Basen	nent			
51		Install metal framing S3	15 04-Apr-12	-		¦	<u>+</u>	+						+			ietal frami					
52		Install metal panels S3	10 09-May-12	· ·					1							1	1	etal panel:	s S3			
53				14-Jun-12										1	-	-	1	1+Jun-12,	1			J
54		Install metal framing S3		04-May-12												lnsta	1	aming S3	1			
55		Install metal framing S2	15 25-Apr-12	15-May-12														framing				
56		Install metal panels S2	10 07-May-12	-			+	+						+	+			al panels				
57		install metal panels S3	16 23-May-12	-				1									1	1.1	panels S	3		
58		Level 2		27-Jun-12							1			1	1		1	1	-12, Level			
59		📮 Install metal framing S3	30 25-Apr-12	06-Jun-12				1									1	1	aming S3	1 1		
60		Install metal framing S2	30 16-May-12						 									Install n	netal fram	ing S2		
61		Install metal panels S2	15 21-May-12				+	+	 					+	-+		lns		panels S2	4		
62		Install metal panels S3	15 23-May-12				}	-									1	1	I panels S	1		-
63		Penthouse	40 16-May-12									1				-		12-	; -Ju⊦12, P	enthouse		
64		🔲 Install metal framing S3	25 16-May-12											1				1	tal framing	! !		1
65		install metal panels S2	10 05-Jun-12	18-Jun-12				1	1 	1	1			1			i 🗖 🗖	nstall met	al panels	\$2		
66		Install metal framing S2	25 07-Jun-12	12-Jul-12		+	+	+	 					+	· <del>+</del>					framing S2	2	
67		Install metal panels S3	10 07-Jun-12	20-Jun-12				1	1		1			1				1	tal panels	1 7 1		
68		HVAC	275 31-Oct-11	27-Nov-12					•	•	1	1	1	1	1	1		1	1	i i		_
69		Site	126 31-Oct-11	26-Apr-12					,							26-Apr-	12 Site					
70		Drill geothermal wells	50 31-Oct-11	11-Jan-12					 		1	Dr	ill aeotherr	: mai wells		• , • , • , • , • , • , • , • , •	12, ORC					
71		Install vaults 1, 2, and 3	5 13-Jan-12	19-Jan-12			÷	÷					Install vau	+								
72		<ul> <li>Install supply/return piping (250 wells)</li> </ul>			-								injotali vaa			l Installs	unnlv/reti	urn ninina	(250 well	() ()		J
73				12-Sep-12				1			-	-	1	1	1		-	in piping	200 1101	i i	Sep-12, B	Ja:
74		Install water-to-water heat pumps	4 20-Dec-11	· ·								Install w	ater-to-wa	ter heat i	pumps						··· -, -, -	
75		Install AHU 4	9 24-May-12								-						¦ 🔲 Insta	: all AHU 4				
76		Install ductwork	15 18-Jun-12			+ !	+	+ !		+				+	+			4	all ductwo	rk		
77		Install VAV boxes	10 25-Jun-12	09-Jul-12														Inst	all VAV bo	xes		
78		Insulate ductwork	20 14-Aug-12	11-Sep-12				- - -						1						lnsu	late duct	wc
79		Install grilles and diffusers	5 06-Sep-12	12-Sep-12					1 1 1					1						🔲 Insta	all grilles	an
80		Level 1	96 10-Jul-12	21-Nov-12					1											; ; , ;		_
81		Install ductwork S3	20 10-Jul-12	06-Aug-12		<u> </u>     	1 1 1	+	 	+				+ + + + +	- <del> </del>				🔲 Insta	l ductwork	< S3	
82		Install VAV boxes S3	15 17-Jul-12	06-Aug-12	1			-											1	I VAV boxe	1	:
83		 Install mechanical equipment S3	20 07-Aug-12	-	1			-	,     	1 1 1	1 1 1			1 1 1							mechanic	ca
84		Install ductwork S2	15 07-Aug-12						   	1 1 1	1 1 1			1						Install du	1	
85		Insulate ductwork S3	30 14-Aug-12		1					1	1	1		1						i i	Insulate c	i i
86		Insulate ductwork	15 14-Aug-12			+ ! !	+	+		·				+	- <del> </del>						te ductwo	
87		Install VAV boxes S2	15 28-Aug-12		1					1	1			1						i i	stall VAV	i –
88		Install mechanical equipment S2	12 19-Sep-12	-				1	   	- - - 	-  -  -			1 1							Install	i –
89		Install grilles and diffusers S3	18 28-Sep-12	-				1	   	1	1			1	1						(	
90		Install grilles and diffusers S2	21 24-Oct-12		1				1	1	1	1		1							<b></b>	
91		Level 2	104 02-Jul-12	27-Nov-12		; ;	÷	† ¦	 			 		+	· <del>†</del>					;;·		
92		Install mechanical equipment S2	9 02-Jul-12	13-Jul-12					   	1	1 1 1			1	1			🔲 Ins	stall mech	anical equi	ipment S	2
					<u> </u>														-	. •1		_
	Actu	ual Level of Effort <b>Effort</b> Remaining Work	🔶 🔶 Mil	estone						P	age 2 of (	6					TAS	K filter: Al	II Activities	6		
	Actu	ual Work Critical Remainin	ig Work 🕶 🕶 sui	mmary																		
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🔲 Ins	tall grilles	and diffus	sers					
		2	21-Nov-12	2, Level 1				
al ductwor	rk S3							
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#	Activity Name	Original Start	Finish	20	011			Clussic	Schedule						2(	012		
		Duration		Jun	Jul	Aug	Sep Oct	Nov	Dec	Jan	Feb	Mar	Apr	Мау	Jun	Jul	Aug	Sep
93	🔲 🔲 Install ductwork S3	26 02-Aug-12	07-Sep-12					-	-				1	-	-			lnst
94	💼 Install mechanical equipment S3	4 06-Aug-12	09-Aug-12								1		1				🔲 Inst	all mech
95	🔲 Install VAV boxes S3	15 17-Aug-12	07-Sep-12						1									🗖 Inst
96	Insulate ductwork S3	25 24-Aug-12	28-Sep-12															
97	😑 Install VAV boxes S2	15 10-Sep-12	28-Sep-12								1 1 1							
98	👝 Install ductwork S2	15 10-Sep-12	28-Sep-12		1						1							
9	👝 Install grilles and diffusers S3	30 17-Sep-12	26-Oct-12		1			-		1	1							
00	Insulate ductwork S2	15 01-Oct-12	19-Oct-12								1							
01	👝 Install grilles and diffusers S2	21 29-Oct-12	27-Nov-12		+ 1 1	+ ! !	+				; , ,	+ ! !	+					
02	Penthouse	124 03-May-12	26-Oct-12										-			1	-	-
03	🔲 🔲 Install AHU 1A, 1B, 2A, 2B	4 03-May-12	08-May-12											🔲 Inst	all AHU 1/	4, 1B, 2A	, 2B	
04	👝 Install ductwork S3	10 10-Sep-12	21-Sep-12										-					
05	insulate ductwork S3	30 17-Sep-12	26-Oct-12															
06	Install ductwork S2	10 17-Sep-12	28-Sep-12		<u>+</u>	+ !	+				 !	<u>+</u>	<u>+</u>					
07	Insulate ductwork S2	20 24-Sep-12	19-Oct-12															
08	Electrical	244 19-Dec-11							-				1	1	-	1		
09	Set and install new transformer	15 02-Jul-12	23-Jul-12														: Set and ir	dstall nev
10	Energize transformer	5 08-Aug-12															1	ergize tr
111	Basement	183 19-Dec-11	-								 							<b>v</b> 05-8
12	Rough-in underslab S3	9 19-Dec-11	30-Dec-11							Rough-	in under	lah S3						<b>↓</b> 03-0
13	Set automated transfer switches S3	7 09-Mar-12						1		Rough		1	¦ Set auton	nated tran	for swite	hes S3		
14	Install distribution panels S3	12 09-Mar-12											i -	listribution	1	1		
15	Conduit and wire to mech starters ar	30 27-Mar-12	07-May-12		1						1				1		ech starter	rp and a
16	W rough-in branch electric S3	10 07-Jun-12	-		 		<u>+</u>			 	 	<b>-</b>	÷		- <u> </u>			
17		7 27-Aug-12			1						1 1 1					ivv rougn	i-in branch	
18		196 09-Feb-12	13-Nov-12									1	1		1	1		lnst:
10		5 09-Feb-12										; bugh-in u	doroloh					
	Rough-in underslab S3     Rough-in underslab S2	5 16-Feb-12						1			1	Rough-in	1	1				
20 21		10 21-Jun-12	05-Jul-12		; 					 		Kougii-iii		ap 32		lineta	all main sw	vitab boo
21 22		10 21-Jun-12			1						1		-			-	1	1
22 23	Install automated transfer switches ξ     Install automated transfer switches ξ				1						1		1			1	all automat	1
	IW rough-in branch electric S3	15 21-Jun-12			1						1 1 1					1	/ rough-in l	1
24	Set and pipe distribution panels S3	10 06-Jul-12	19-Jul-12								1					1	Set and pip	
25	IW rough-in branch electric S2	10 13-Jul-12				¦ +	¦						+				W roug	
26	Set and pipe ATS and XFMR S2	5 25-Jul-12	31-Jul-12								1					L	Set and	i
27	Set and pipe distribution panels S2	5 01-Aug-12			1					1	1	1					🔲 Set a	and pipe
28	Install lights S3	28 28-Sep-12											-					
29	Install lights S2	22 15-Oct-12																
30	Level 2	85 02-Aug-12									 		¦					
31	IW rough-in branch electric S3	12 02-Aug-12	-		1					1								N¦ rough∙
32	Set and pipe ATS and XFMR S3	5 14-Aug-12	-										-				1	Set and p
33	Set and pipe distribution panels S3	5 14-Aug-12															<b>–</b> 5	Set and p
34	IW rough-in branch electric S2	10 01-Oct-12	12-Oct-12								1		1					
35	👝 Install lights S3	21 08-Oct-12							ļ		:     	¦	¦	ļ				
36	Set and pipe ATS and XFMR S2	5 25-Oct-12									1 1 1		1 1 1					
37	Set and pipe distribution panels S2	5 01-Nov-12											1					
38	👝 Install lights S2	19 05-Nov-12	30-Nov-12								1     		1 1 1					
39	Penthouse	37 02-Oct-12	21-Nov-12								I I		i i <u>i</u>					
	Actual Level of Effort Remaining Work Critical Remaining	k ◆ ◆ Mil ng Work ▼ ▼ su	estone mmary					F	Page 3 of 6	;					TAS	< filter: A	ll Activities	

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	i	Install gr			63			
	In In	sulate du	ctwork S	2				
	<b>C</b>		Install gr	illes and a	diffusers	S2		
		26-Oct-1	2, Pentho	buse				
	hstall duc	twork S3						
	1	Insulate	ductwork	S3				
	Install d	uctwork \$	52					
	; In	: Isulate du	ctwork S	2				
_			30-Nov	-12, Elect	rical			
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	transform	1				1		
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05-Se	≑p-12, Ba	sement						
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	h branch							
nd pi	pe ATS ar	d XFMR	S3					
nd pi	pe distribu	tion pane	els S3					
	i iw	rough-in l	branch ele	ectric S2				
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# /	Activity Name	Original Duration		Finish	20 Jun	)11 Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	2 Jun	012 Ju	I Au	g Sep	
140	🔲 🔲 IW rough-in branch electric S2	10	02-Oct-12	15-Oct-12	Jun	Jui	~ug	Joep		NOV	Dec	Jan	reb	IVICI		IVIAY	Jun	<u> </u>	<u> </u>	g Gep	
141	IW rough-in branch electric S3	10	08-Nov-12				<u>.</u>	i						÷							
142	Fire Protection		28-Mar-12			1 1 1	- - - -			1				•			1	1		16-Aug-12	2. Fire
143	Basement		28-Mar-12			1	-								1	: 7 07-N	: <b>1</b> ay-12, B	aseme		Ū	
144	Spray fire proofing S3		28-Mar-12	03-Apr-12		i i i					1			ſ	Sora:	y fire proo		430110			
145	OH rough-in fire protection		20-Apr-12	07-May-12		, , ,			1	1	1					jille piee		fire pro	tection		
146	Level 1		10-Apr-12	11-Jun-12		¦	+	+	 					+			j	-i	2, Level 1		
147	Spray fire proofing S3		10-Apr-12	18-Apr-12												Spray fire	1	1	_, _, _,		
148	Spray fire proofing S2		19-Apr-12	27-Apr-12		1 1 1			1	1					i —	Spray fi	; <b>-</b>	i i			
149	OH rough-in fire protection S3		24-May-12			1	1		1	1								-	n-in fire p	rotection S3	3
150	OH rough-in fire protection S2		31-May-12						1							1	1		1	rotection S2	
151	Level 2		11-May-12			 +	+	+	 		 			+	+		j		lun-'12, L		
152	Spray fire proofing S3		11-May-12														Spray fire	1	1		
153	Spray fire proofing S2		22-May-12	-		1 1 1			1	1 1 1						i	1 T	i i	oofing S2		
155	OH rough-in fire protection S2			18-Jun-12			-	-					1	1		_				protection	s2
155	OH rough-in fire protection S3		13-Jun-12			1 1 1	-		1	1	1						1	1	- I	fire protecti	1
156	Penthouse			16-Aug-12		¦		<u>+</u>							+					16-Aug-12	
157	Spray fire proofing S2			11-Jun-12													, So	; rav fire	proofing	-	-,
158	Spray fire proofing S3		12-Jun-12	20-Jun-12		1 1 1	1										i .	1.5	fire proof	i i	
159	OH rough-in fire protection S2			06-Jul-12					1	1									1	in fire prote	ction {
160	OH rough-in fire protection S3		07-Aug-12	16-Aug-12		1			1		1							-	1	OH rough	1
161			21-Dec-11	24-Oct-12		: +	+	+	 					+	+						
						i i i													1	- 10	
162	Basement		21-Dec-11	10-Sep-12		1 1 1			1	1		In stall f								10	)-\$ep- ¦
163	Install foundation drainage system		21-Dec-11	28-Dec-11 09-Apr-12		1	-	-				Install f	Jundation	i drainage	1 -	1	- torno nin	-			
164 165	OH rough-in storm pipe		04-Apr-12	19-Apr-12											i.	rough-in		i.	ata nina		
165	OH rough-in industrial waste pipe		04-Apr-12 30-May-12			, , ,	+	+						+	·	QH rough					
167	IW rough in industrial waste pipe			-		1										1	1	1	storm pip	1	
167	IW rough-in industrial waste pipe		30-May-12 07-Jun-12	11-Jun-12		, , ,			1	1	1						i i	17	- i	waste pipe stic water s	- i
169	Install domestic and industrial water		15-Jun-12			1											1	-	1	and indust	
170	OH rough-in domestic and industrial water		14-Aug-12	10-Sep-12														nistan !	uontestic	1	Hroug
170			30-Apr-12	•		, , ,	÷							+	·+,						<b>7</b> 24-:
	OH rough-in industrial waste pipe S3					1	-	1				}					¦ H rough	in indu	; ictrial wa	ste pipe S3	
172 173	OH rough-in industrial waste pipe SS		30-Apr-12	18-May-12 01-May-12												i i	i i i	i.	l wajste pi	i i	
173			21-Jun-12	02-Jul-12		1 1 1			1	1								1	1	industrial w	vacte i
174			21-Jun-12	02-Jul-12														1	17	in domestic	·
176			21-Jun-12	05-Jul-12			÷	÷							+					n industrial \	
177	W rough-in industrial water supply F		13-Jul-12	16-Jul-12		1 1 1												1		h-in industria	1
178	IW rough-in domestic water supply F		13-Jul-12	18-Jul-12		1	1		1	1										gh-in dome:	
179	IW rough-in industrial water supply F		13-Jul-12	23-Jul-12		1 1 1					1									ugh-in indus	1
180	OH rough-in domestic water supply I		07-Aug-12	18-Sep-12		1															OH ro
181	OH rough-in industrial water supply F		07-Aug-12			; ;	÷	÷						+	+						і он
182	OH rough-in domestic water supply I		15-Aug-12			1														OH ro	1
183	OH rough-in industrial water supply F		15-Aug-12			1	-											1			i
184			01-Jun-12			1		-	1	1			1	1							
185	OH rough-in industrial waste pipe S3		01-Jun-12			1 1 1			1 1 1	1 1 1	1 1 1		1 1 1	1 1 1			г 🔲 он	¦ Foud	n-in indus	trial waste	pipe S
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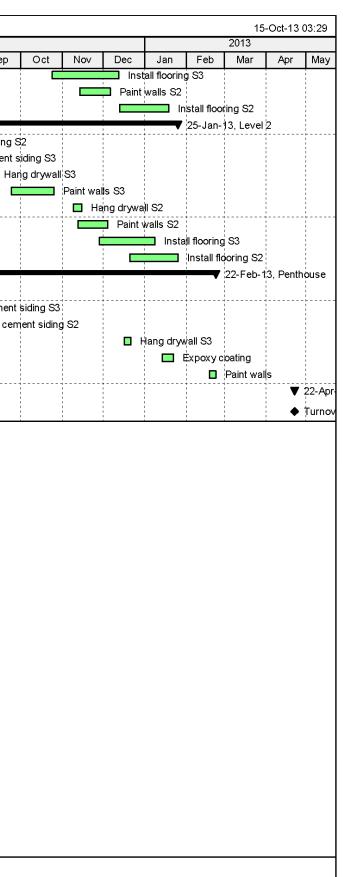
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l industria	al water h	eaters			, , , ,	1		-
🗖 ОН	rough-in (	domestic	water su	pply H/C	     		1	
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oipe S3					1 1 1			
62	1		1		, , , ,	1	1	-
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		upply H/C	1		1 1 1	1	     	1 1 1
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	-	1	1	r supply H	1/C S3		     	     
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UH rou		Istrial wat			1 1 1	1	1	
waata nii		24-Oct-1	2, Levei z	i				
waste pij	ye aa		1	1	1		1	1
						© Orac	le Corpo	ration
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					0044				Classic	Schedule	Layout						10				
#		Original Sta Duration	t Finish		2011						<u> </u>	1 = 1				20'					T
186	OH rough-in storm piping S3	8 01-	lun-12 12-Jun-12	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul rough in	Aug S storm piping	Sep Oct	Nov	De
187	OH rough-in industrial waste pipe S2		lun-12 06-Jun-12	—	1											1	-	dustrial wast	1		
188	IW rough-in industrial waste pipe S2		Aug-12 08-Aug-12	-			i.	į									-	IW rough		lwaste nine	4 63
189	IW rough-in storm piping S3		Aug-12 03-Aug-12	-			-											IW rough	1		100
190		16 02-		_			i.				i.					1			rough tin don	-	r oupp
190	IW rough-in domestic water supply F     IW rough-in industrial water supply F	16 02-											+	+					ough+in uon		
192	OH rough-in industrial water supply F		Aug-12 23-Aug-12 Aug-12 20-Sep-12	—				-					1							gh∔in indust	1
192	OH rough-in domestic water supply I		Aug-12 20-Sep-12 Aug-12 20-Sep-12	i	1						1		1							gh-in dome:	
194	IW rough-in industrial waste pipe S2		Aug-12 15-Aug-12																ugh-in indust	1	1
194			Aug-12 17-Aug-12	_															ugh-in dome	i.	i.
196	□ IW rough-in domestic water supply F □ IW rough-in industrial water supply F		Aug-12 16-Aug-12				- +						+	+					ugh-in indusi		
197	OH rough-in domestic water supply I		Oct-12 24-Oct-12	—			1	-					1						1	OH roug	1
197	OH rough-in industrial water supply i		Oct-12 24-Oct-12 Oct-12 23-Oct-12	—	1								1							OH rougi	1
199	Penthouse	87 12-		_			-													2-Oct-12, F	1
200	Install and connect roof drain		lun-12 19-Jun-12								i.						stell and	connect roof		2-001-12, F	enuiv
200	OH rough-in storm pipe S2		lun-12 21-Jun-12										+	+				-in storm pipe			·
201	OH rough-in storm pipe S2		lun-12 25-Jun-12	_												1 1		h-in storm pip			1
202	IW rough-in storm pipe S3		Oct-12 04-Oct-12	—									1				OFFICUL	n-in storni pit		rough-in sto	drm ni
203	OH rough-in industrial water supply F		Oct-12 04-Oct-12 Oct-12 12-Oct-12	_			-												1	Hrough-in	1
204			May-12 17-Aug-12															17-Au	ig-12, Curtai	-	inuus
	ng Curtain wall												¦ ¦	¦ +	· · · · · · · · · · · · · · · · · · ·						
206	Basement		May-12 01-Jun-12				-								<u> </u>	🕈 01-Jun-	,				1
207	Install curtain wall system S3		/lay-12 01-Jun-12	_									1			T !		all system S3			
208	Level 1		May-12 06-Jul-12		1		-									i i	-	I-12, Level 1			
209	Install curtain wall system S2		May-12 11-Jun-12	_												Insta		wall system			1
210	Install curtain wall system S3		lun-12 06-Jul-12										¦ +	¦ +		·	📕 Insta	l curtain wall			
211	Level 2	48 12-					-	-										i i	ig-12, Level	i	
212	Install curtain wall system S2	27 12-		_			i.				i.						Ir	stall curtain v			i.
213	Install curtain wall system S3	30 09-			1		-												curtain wall		-
214	Penthouse	17 20-																	-12, Pentho		1
215	Install curtain wall system S3	15 20-											¦ +	¦ +			· · · · · · · · · · · · · · · ·		urtain wall sy		
216	Install curtain wall system S2	10 31-			1								1	1 1 1				Install o	curtain wall s	ystem S2	-
217	Specialist Trades/Services	300 21-	Dec-11 22-Feb-13								1		1	1	1						-
218	📕 Site		Dec-11 12-Oct-12							-									1	2-Oct-12, S	Site
219	👝 Install cistern vault		Dec-11 04-Jan-12	_							lnstal	ll cistern v	∤ault								1
220	Install cistern		Sep-12 28-Sep-12																🔲 Insta	l cistern	.i
221	Connect piping to cistern	10 01-	Oct-12 12-Oct-12		-		-				1									onnect pipi	ing to
222	Basement	63 08-	Oct-12 07-Jan-13																		-
223	🔲 Hang drywall S3		Oct-12 11-Oct-12	_	1														□ ⊢	lang drywal	1 S3
224	Paint walls and ceiling	30 26-	Oct-12 07-Dec-12	_																!	<b>Ξ</b> Ρ
225	Finish floor		Dec-12 07-Jan-13											İ							
226	Level 1	169 21-					-								-						
227	Install fiber cement siding S2		May-12 30-May-12	_												1		nt siding S2			
228	Install fiber cement siding S3		lun-12 28-Jun-12	_			-										Install fi	per cement s	iding \$3		
229	Hang drywall S3		Sep-12 15-Oct-12	_			-			1				1 1 1	   					Hang drywa	1
230	Paint walls S3		Oct-12 31-Oct-12																	🔲 Paint w	
231	🔲 Hang drywall S2	20 16-	Oct-12 12-Nov-12		1				1	1	1		1	1 1 1	1					Hai	ng dry
	Actual Level of Effort Remaining Work	٠	<ul> <li>Milestone</li> </ul>						Р	age 5 of 6	6					TASK	filter: All	Activities			
	Actual Work Critical Remaining	Work 🔽	summary																		

							15-	Oct-13 (	3:29
			-				2013		
Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May
-in storm pip	ing S3		1						
n industrial w	vaste pipe	S2							
🔲 IW r	ough-in in	dustrial w	aste pipe	S3					
🛿 IW rau	igh-in sto	rm piping	S3						
	IW rough	in domes	tic water	supply H	/C S3				
	IW rough	in industr	ial water	supply H	C S3				
		H rough-	in industi	ial water	supply H/	C S3			
		H rough-	in domes	tic water	supply H	C S3			
	rough-in	industria	waste pi	pe S2					
VI 🗖 🛛	V rough-ir	h domesti	c water s	upply H/C	: S2				
	/ rough-in		i i						
			OH rough	h-in dome	stic water	supply	H/C S2		
			OH rough	i-in indust	rial water	supply I	H/C S2		
		12-0	Dct-12, F	enthouse					
ndconnect	roof drain						i i !		
ıgh⊱in storm	pipe S2		   						
ough-in storn	n pipe S3								
		l IW rou	igh-in sto	rm pipe S	33				
		🛿 он	rough-in	industrial	water su	pply H/C	S2		
17	7-Aug-12,	Curtain v	vall						
asement			! ! !						
wall system	S3		1						
-Jul-12, Lev	el 1		1 1 1						
tain¦ wall syst	em S2								
stalİ curtain v	vall syster	m S3	1						
<b>1</b> 7	-Aug-12,	Level 2							
Install curta	ain wall sy	stem S2	1						
ln	stall curta	in wall sy	stem S3						
13-	Aug-12, I	Penthous	è						
insta	all curtain	wall syste	÷m S3	1					
🔲 Ins	tall curtair	h wall sys	tem S2						
1		I I I	1	I I I			22-Feb-1	3, Specia	alist Tra
-		12-0	, Dct-12, S	ite					
				-     					
		Install c	stern						
		🔲 Cor	nect pipi	ng to ciste	ern				
			1	1	🔻 07-Ja	an-13, Ba	sement		
		🛛 Han	g drywall	S3					
			1	Paint	walls and	ceiling			
			, , ,		📕 Finisl	n floor			
			·	L	18	8-Jan-13	, Level 1		
ment siding	S2								
II fiþer ceme	nt siding	53	1 1 1	1 1 1					
		📕 Ha	ng drywa	II S3					
			Paint w	alls S3					
	     		🔲 Har	g drywall	S2				
All Activities	;								
, ar / touviues	•						© Oracl	e Corpor	ation

										Classic	Schedule	Layout								
#	Activity Name	Original		Finish	20	011											2	012		
		Duration			Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep
232	📄 💼 Install flooring S3	35	24-Oct-12	12-Dec-12										-						
233	Paint walls S2	16	14-Nov-12	06-Dec-12			-													
234	🔲 🔲 Install flooring S2	25	13-Dec-12	18-Jan-13								1			1				1	
235	Level 2	164	05-Jun-12	25-Jan-13		1	1										-			-
236	🔲 🔲 Install fiber cement siding S2	15	05-Jun-12	25-Jun-12		 - - -						     			+			Install fib	er cemen	nt siding
237	🔲 🔲 Install fiber cement siding S3	12	29-Jun-12	17-Jul-12								1 1 1			-			💻 In:	stall fiber	cement
238	👝 Hang drywall S3	20	14-Aug-12	11-Sep-12																Ha
239	Paint walls S3	24	24-Sep-12	25-Oct-12		1	- - -	-				1 1 1		1 1 1	-				1 1 1	
240	👝 Hang drywall S2	5	09-Nov-12	15-Nov-12		1	1	1				1		1					1 1 1	
241	Paint walls S2	16	12-Nov-12	04-Dec-12								     		+					     	
242	🔲 Install flooring S3	28	28-Nov-12	08-Jan-13			1							1	-				1	
243	🔲 Install flooring S2	24	21-Dec-12	25-Jan-13															, , , ,	
244	Penthouse	197	16-May-12	22-Feb-13			1					1 1 1				-			1	-
245	🔲 Install roof membrane S3	20	16-May-12	13-Jun-12						1							in 📩	stall roof m	embrane	> S3
246	🔲 Install fiber cement siding S3	10	09-Jul-12	20-Jul-12		*	+ !	+				   		+	+			i 🗖 I	nstall fiber	r cement
247	🔲 Install fiber cement siding S2	10	23-Jul-12	03-Aug-12								i I I		i 1 1					📕 Install	fiber cer
248	👝 Hang drywall S3	5	17-Dec-12	21-Dec-12				-				1 1 1		- - -	-	1			1 1 1	
249	👝 Expoxy coating	7	14-Jan-13	22-Jan-13		1	1							1						
250	Paint walls	5	18-Feb-13	22-Feb-13				-				1 1 1		- - - -	-	1			1 1 1	
251	ng Closeout	0	22-Apr-13	22-Apr-13			+	+				     		+	+				     	
252	👝 Turnover	0		22-Apr-13			1					, , , ,		1					, 1 1	

Actual Level of Effort Remaining Work	Page 6 of 6	TASK filter: All Activities
Actual Work Critical Remaining Work summary		



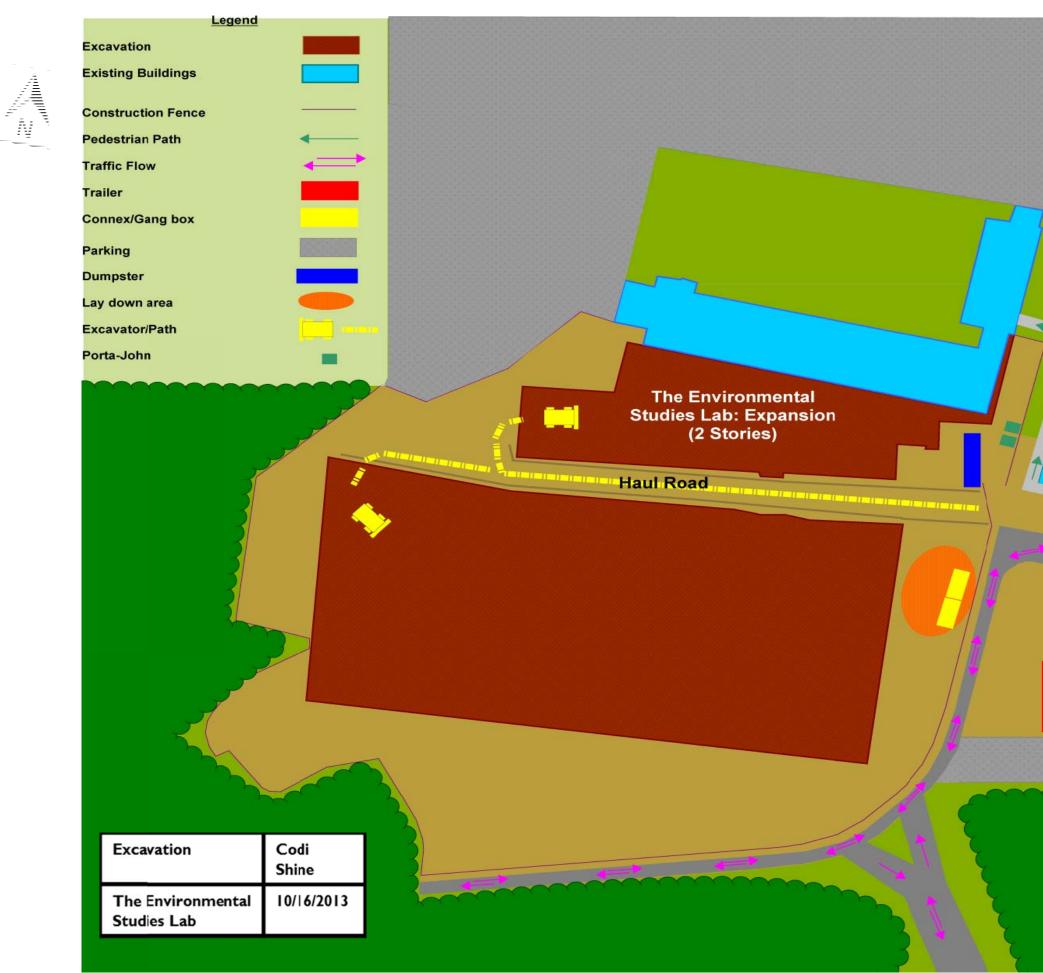
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Appendix B: Structural and MEP Estimate

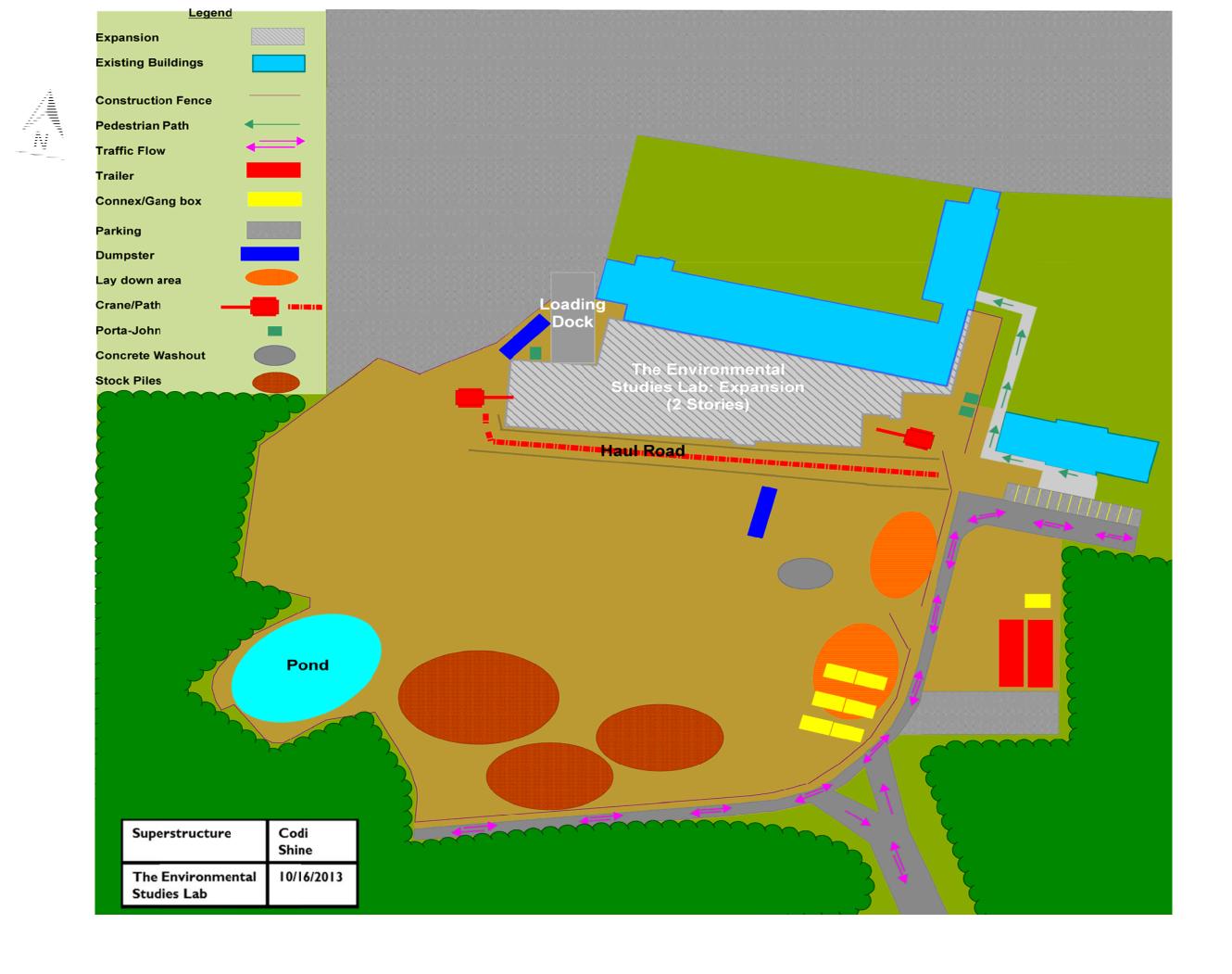
	Structural	Svst	ems Estima	ate						
			oundation							
Code Description	Quantity		-	Labor (\$)	Equipment (\$)	Total (\$)				
51223177000 W10x45 Columns	5	LF	2,903	120	67	3,089				
33053404820 SOG 3500 psi 6"	590		1,109	519	6	1,634				
32110600252 Column rebar #8	128		64	45	-	1,004				
32110600202 Column rebar #3		LB	2	2	_	4				
32110600502 Footing rebar #7	198		99	75		174				
32110600202 Footing rebar #4		LB	34	26	_	60				
32110602410 Footing Dowels #		EA	31	70	_	100				
32110600702 Wall rebar #4	698		349	188	_	538				
32205500200 6x6 WWF W2.0		CSF	102	150	_	253				
33053404270 Wall 12" thick		CY	3,600	5,352	- 449	9,401				
33053400920 24"x24" column			430	5,352	449	9,401				
	14		1,848	1,400	42	3,258				
33053403940 3000 psi footer Subtotal	14	Cĭ	1,040	1,400	10					
						19,601				
Multiplier						20.2				
Total		-				\$395,948				
			oundation							
Code Description	Quantity		Material (\$)		Equipment (\$)	Total (\$)				
51223177000 W10x45 Columns		LF	3,870	160	89	4,118				
33053404760 SOG 3500 psi 4"	883		1,138	759	9	1,905				
32110600202 Column rebar #3		LB	19	20	-	38				
32110600502 Footing rebar #7	198		99	75	-	174				
32110600202 Footing rebar #6	566		283	215	-	498				
32110600702 Wall rebar #6	1,222		611	330	-	941				
32205500100 6x6 WWF W1.4	9		129	203	-	332				
33053404350 Wall 15" thick		СҮ	8,235	10,614	891	19,740				
33053400920 24"x24" column	2	СҮ	860	1,020	84	1,964				
33053403940 3000 psi footer	19	СҮ	2,508	1,900	13	4,421				
Subtotal		-				34,133				
Multiplier						19.0				
Total						\$648,519				
		Mod	ular							
Code Description	Quantity	Unit	Material (\$)	Labor (\$)	Equipment (\$)	Total (\$)				
53113505900 Floor decking	783	SF	2,145	446	39	2,631				
51223755302 W24x68 Beam	66	LF	6,402	236	99	6,737				
51223755502 W24x76 Beam		LF	2,398	79	33	2,510				
32205500100 6x6 WWF W1.4		CSF	114	180	-	294				
33053403200 SOMD 4000 psi 6"	783		1,543	673	219	2,435				
Subtotal		I	,			11,877				
Multiplier						46.2				
Total										
	Pc	of M	odular			\$548,719				
Code Description	Quantity		Material (\$)	Labor (\$)	Equipment (\$)	Total (\$)				
53126302900 Roof decking	1,100		2,310	418	33	2,761				
51223752702 W16x26 Beam	132		4,884	363	201	5,448				
51223755902 W24x55 Beam		LF	2,591	118	50	2,758				
51223755502 W24x55 Beam		LF	3,597	118	50	3,764				
Subtotal			3,397	110	50	14,731				
Multiplier						36.4				
Total						\$538,200				
IUIdI						⊅CSQ'SOO				
Structural Total						\$2,129,386				

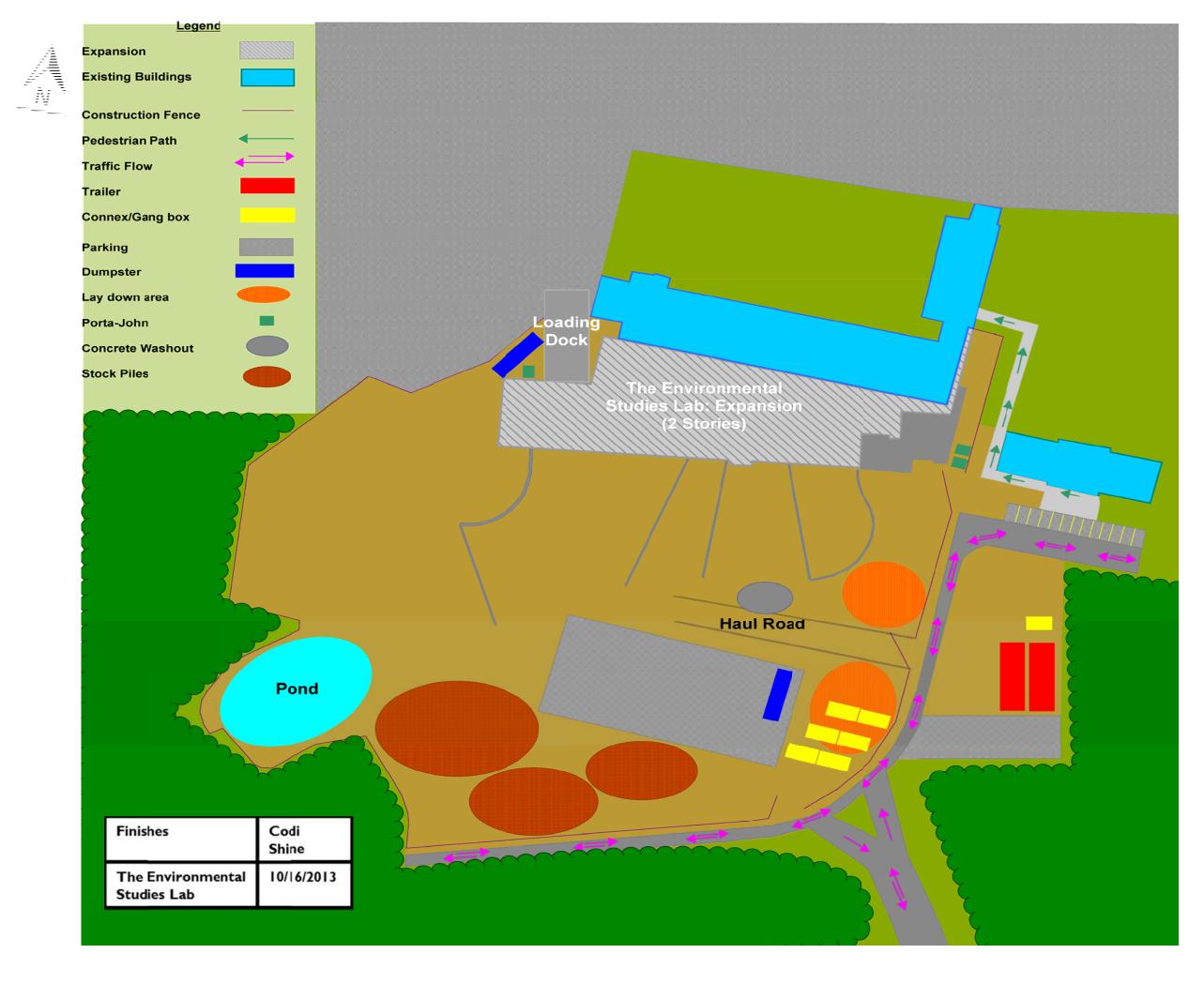
	Number	Description	Quantity				
		Fluorescent fixtures, type A, 23 fixtures per		Unit	Total O&P		xt. Total O&P
	D50202080640	1600 SF	72000	S.F.	\$ 7.	53 \$	542,160.00
	D50201100680	Receptacles incl plate, box, conduit, wire, 20 per 1000 SF,2.4 watts per SF	72000	S.F.	\$ 3.	88 \$	279,360.00
a	D50102400620	Switchgear installation, incl switchboard, panels & circuit breaker, 277/480 V, 2000 A	2	Ea.	\$ 51,975.	00 \$	103,950.00
Electrical	DE0100500000	Panelboard, 4 wire w/conductor & conduit, NQOD, 120/208 V, 400 A, 1 stories, 25'		<b>F</b> -			504 405 00
ш	D50102502080	horizontal Feeder installation 600 V, including RGS	55	Ea.	\$ 9,475.	00 \$	521,125.00
	D50102300560	conduit and XHHW wire, 2000 A Generator sets, w/battery, charger, muffler	664	L.F.	\$ 565.	00 \$	375,160.00
	D50902101200	and transfer switch, diesel engine with fuel tank, 750 kW	1	kW	\$ 253.	86 \$	253.86
	Total					\$	1822008.86
		Heating/cooling system , heat pump 5 ton,				Ť	
	D30302141500	one zone, SEER 14, 2000 SF	41	Ea.	\$ 14,350.	00 \$	588,350.00
<del>a</del>	D30201060680	Boiler, electric, steel, hot water, 210 KW, 716 MBH	1	Ea.	\$ 11,225.	00 \$	11,225.00
Mechanical	D30501604040	Self-contained, water cooled unit, schools and colleges, 10,000 SF, 38.33 ton	32000	S.F.	\$ 11. <sup>1</sup>	52 \$	368,640.00
Mee	D30105202000	Commercial building heating system, fin tube radiation, forced hot water, 10,000 SF, 100,000 CF, total 2 floors Computer room unit, air cooled, includes	72000	S.F.	\$ 10.	46 \$	753,120.00
	D30501850580	remote condenser, 3 ton	4	Ea.	\$ 21,950.	00 \$	87,800.00
	Total					\$	1809135.00
	D20101102160	Water closet, vitreous china, bowl only with flush valve, floor mount, 18" high bowl, ADA compliant	10	Ea.	\$ 1,630.	00 \$	16,300.00
	D20102102000	Urinal, vitreous china, wall hung	2	Ea.	\$ 1,425.	00 \$	2,850.00
	D20104301840	Lab sink w/trim, polyethylene, single bowl, flanged, 23-1/2" x 20-1/2" OD	94	Ea.	\$ 1,575.	00 \$	148,050.00
Plumbing	D20107101640	Shower, stall, baked enamel, terrazzo receptor, 32" square	2	Ea.	\$ 2,810.	00 \$	5,620.00
Plum	D20108101920	Drinking fountain, 1 bubbler, wall mounted, non recessed, stainless steel, no back	2	Ea.	\$ 1,995.	00 \$	3,990.00
	D20103101600	Lavatory w/trim, vanity top, PE on Cl, 19" x 16" oval	12	Ea.	\$ 1,345.	00 \$	16,140.00
	D20202401940	Electric water heater, commercial, 100< F rise, 120 gal, 36 KW 147 GPH	4	Ea.	\$ 11,550.	00 \$	46,200.00
	D20908103010	Pipe plastic, PVC, DWV, pressure pipe 200 PSI, 1/2" diameter	1364	L.F.	\$	42 \$	21,032.88
	Total					\$	6 260182.88

Appendix C: Site Layouts









Appendix D: General Conditions Estimate

		General	Condition	s				
Item Description	Quantity Uni	t Unit Cost	Material	Unit Cost	Equip or Sub	Unit Cost	Labor	Total
PROJECT MANAGER	18 M C	) -	-	-	-	20,500	369,000	389,500
PROJECTENGINEER	21 MC	) -	-	-	-	16,375	343,875	360,250
OFFICE ENGINEER	15 M C	) -	-	-	-	14,500	217,500	232,000
OFFICE ENGINEER	15 M C	) -	-	-	-	14,500	217,500	232,000
PROJECT SUPERINTENDENT	18 M C	) -	-	-	-	20,375	366,750	387,125
AREA SUPERINTENDENT	16 M C	) -	-	-	-	18,250	292,000	310,250
AREA SUPERINTENDENT	15 M C	) -	-	-	-	18,250	273,750	292,000
LEED QUALITY CONTROL ENGINEER	10 M C	) -	-	-	-	17,500	175,000	192,500
FIELD ENGINEER	13 MC	) -	-	-	-	14,500	188,500	203,000
ADMINISTRATOR	11 MC	) -	-	-	-	9,500	104,500	114,000
INTERN	6 MC	) -	-	-	-	3,000	18,000	21,000
FIELD ENG. EQUIP & SUP	13 MC	50	650	200	2,600	-	-	3,250
OUTSIDE PROFESSIONAL SURVEY	40 HR	-	-	75	3,000	-	-	3,000
PLANS & SPECIFICATIONS (AS-BUILTS)	8 EA	250	2,000		-	-	-	2,000
CADD COORDINATION DRAWINGS	1 EA	1,000	1,000		-	-	-	1,000
SCHEDULING	1 LS	-	-		-	11,490	11,490	11,490
JANITORIAL SERVICE	13 M C	) -	-	2,500	32,500	-	-	32,500
THIRD PARTY CRANE INSPECTIONS	4 EA	-	-		-	400	1,600	1,600
PROGRESS PHOTOS	13 M C	) -	-	300	3,900	-	-	3,900
OFFICE EQUIPMENT - COPIER/SERV	2 EA	-	-	4,000	8,000	-	-	8,000
ITFEE	1 LS	-	-	2,000	2,000	-	-	2,000
PROJECT SYSTEMS COST	13 MC	) -	-	1,000	13,000	-	-	13,000
OFFICE SUPPLIES	13 MC	750	9,750		-	-	-	9,750
POSTAGE & SHIPPING	13 M C	) -	-	400	5,200	-	-	5,200
JOB PRSNL TRAVEL & LODG	10 EA	200	2,000		-	-	-	2,000
TEMPORARY HOUSING - INTER	6 M C	) -	-	1,000	6,000	-	-	6,000
MOVING COSTS	3 EA	-	-	10,000	30,000	-	-	30,000
OUTSIDE TEST, INSPEC & LAB	13 MC	) -	-	-	-	400	5,200	5,200
BUILDING ENVEL. CONSULTANT	1 EA	-	-	-	-	15,000	15,000	15,000
INDUSTRIAL HYGIENIST	1 EA	-	-	-	-	15,000	15,000	15,000
TEMPORARY FIRE PROTECTION	13 M C	50	650	-	-	6	78	728
BACKRAILS (SAFETY CABLE)	2000 LF	2	4,000	-	-	3	6,000	10,000
HOLE PROTECTION	6 M C	200	1,200	-	-	-	-	1,200
HOLE & OPENING PROT. MAINT.	7 M C	50	350	-	-	-	-	350
EXCAVATION BARRICADES	5 M C	50	250	-	-	-	-	250
LADDERS & STAIRS	10 EA	250	2,500	-	-	-	-	2,500
SAFETY EQUIPMENT	100 EA	100	10,000	-	-	-	-	10,000
SAFETY PROGRAMS/AWARDS	13 M C	) -	-	-	-	100	1,300	1,300
PARTNERING	1 EA	-	-	800	800	-	-	800
TELEPHONE INSTALL& EQUIPM	13 M C	) -	-	1,050	13,650	-	-	13,650
WATER SERVICE	13 M C	) -	-	200	2,600	-	-	2,600
TEMP SANITARY FACILITY	13 MC	) -	-	80	1,040	-	-	1,040
TEMPORARY HEATING/ELECTRIC	13 MC	) -	-	1,000	13,000	-	-	13,000

CELL PHONES	5	EA	-	-	100	500	-	-	500
RADIOS	12	EA	-	-	1,000	12,000	-	-	12,000
OFFICE TRAILER	13	MO	50	650	650	8,450	50	650	9,750
FLD OFF - SETUP	2	EA	300	600	-	-	1,200	2,400	3,000
ACCESS & HAUL ROADS	2222	SY	4	9,666	1	1,133	3	5,599	16,398
TEMPORARY PROJECT FENCE	1800	LF	-	-	10	18,000	-	-	18,000
STORMWATER MAINT. CONSULTANT	13	MO	-	-	-	-	100	1,300	1,300
PROJ SIGNS & BULLETIN BRD	13	MO	750	9,750	400	5,200	250	3,250	18,200
PICKUP	13	MO	300	3,900	525	6,825	-	-	10,725
CAR	13	MO	300	3,900	525	6,825	-	-	10,725
CRANES- ROUGH TERRAIN OPER	13	MO	-	-	10,000	130,000	-	-	130,000
FORKLIFT	13	MO	800	10,400	2,500	32,500	-	-	42,900
SMALL EQUIPMENT (CONCRETE)	7	MO	150	1,050	-	-	-	-	1,050
COMPRESSOR	13	MO	600	7,800	300	3,900	-	-	11,700
SMALL TOOLS & SUPPLIES	1	LS	1,000	1,000	-	-	-	-	1,000
MISC. POWER EQUIP (CONC)	6	MO	300	1,800	-	-	-	-	1,800
EQUIPMENT MINOR REPAIRS	1	LS	-	-	1,500	1,500	-	-	1,500
FUEL, OIL, GAS	13	MO	1,500	19,500	-	-	-	-	19,500
MISCELLANEOUS POWER EQUIP	1	LS	-	-	1,000	1,000	-	-	1,000
WEEKLY CLEAN-UP	2	WK	10	20	-	-	-	-	20
FINAL CLEANING	73000	SF	-	-	0	8,760	-	-	8,760
EAI - DUMPSTER RENTAL (PER DUMP)	13	EA	-	-	350	4,550	-	-	4,550
RODENT/PEST CONTROL	13	MO	80	1,040	-	-	-	-	1,040
PROJECT RECORD DOCS(O&M)	7	EA	200	1,400	-	-	-	-	1,400
Subtotal				106,826		378,433		2,635,242	3,287,751
Bonds and Insurance (1.5%)									574,500
Total									3,862,251

Appendix E: BIM Process Map

